

On Demand Data Retrieval Web Service based Framework for Manufacturing Supply Chain Integration and Management Support

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Abstract: Manufacturing management can benefit highly from the use of web-based service technology. Moreover, it turns out to be possible to gain in agility and flexibility for building supply chain management systems, which deals with complex and sequential flows of information. This is due to the central idea that web service technologies helps to ensure the connectivity and interoperability between software components over the web, in where the available amount of information will be crucial to support better any manufacturing management decision-making process. Hence, having real-time information available at any time can increase the information transparency, which will make easier for manufacturing managers to identify potential risks on their processes. Therefore, in this paper we propose a framework for supporting, in real-time and on-demand, the updating process of an enterprise data warehouse system which is based on: typical scheduling extraction, transformation and loading tool. Thereafter, this on-demand tool will be oriented to allow managers to access updated and valuable data through the use of web-based services which will handle the updating for each specific data table for better supporting the manufacturing decision-making.

Keywords: Web Service; Data Warehouse; Decision Support System; RESTFull; ERP; Supply Chain.

I. Introduction

Manufacturing management is concerned with several aspects related to the efficient organization of the manufacturing process of goods and/or services, in order to ensure the continuous organization for supplying the products requested by customers.

The planning and manufacturing control (PMC) function can be considered as one of the cores for supporting management systems. These functions are

expected to support the integration of the main manufacturing areas functions, such as: the manufacturing processes flow, the manufacturing capacity, the scheduling, the inventory level, the organization and quality.

From the information technologies and communications point of view, the restrictions between web and desktop interaction are clouding, in one hand, the traditional PC desktop is now populated by widgets such as the Mac Dashboard, web fast-download apps such as Java Web Start or Adobe Air, and expanded browser functionality such as Chrome. On the other hand, computation and applications that were once part of the desktop are now being relocated to the web (such as word-processing with Google Docs), and various technologies enable web applications to function even when users have no connectivity to the internet (such as Google Gears and the offline mode of HTML5). Therefore, it is possible to say that the web has become an extensive manufacturing resource source, and increases the diversity and scale of available manufacturing resources. In current modern years enterprise-level websites, based on web services and related technologies are having more attention by manufacturing companies. These enterprise websites and portals contain large manufacturing resources and application service information, such as design knowledge, application services, manufacturing information and enterprise data. Web-based enterprise databases and application platforms supply all kinds of manufacturing and extended logistic resources as well. In a fact, by observing the main problems regarded to policy-based activities in projects management and the

types of Web Service technology linked to them, it will be possible to deliver agility as well as flexibility to build a supply chain management system oriented, mainly, to deals with the difficulties and sequential flows of information. This is because the central idea of Web Services technology is to ensure the connectivity and the interoperability of software components over the Web.

In addition, by having real-time information available at any time, it can increase the information transparency, which in turn, makes it easier for project managers to identify potential risks. Through this notion, we propose a method to update in real-time but on demand an enterprise data warehouse system based on a typical scheduling ETL (extraction, Transformation and Loading) tool. This on demand ETL tool will allow managers to access updated valuable data through the use of a web service which will handle the update of a specific table.

Considering the aforementioned premises, the aim of this paper consists on putting forward a framework for supporting the manufacturing supply chain integration and management, based on web service and related technologies.

On the remaining sections of this paper, we will first further investigate the methodologies and technologies available in the market, as well as ERP software, web-services frameworks. Next we will present our proposed framework in more detail. So, next, section 2 presents a resume about information systems in organizations, section 3 summarizes a view related to supply chain integration and operations management, section 4 shortly reviews the evolution of business support technologies. Next, section 5 resumes ERP versus web services, section 6 describes some main technologies underlying this work and section 7 briefly presents our proposed framework and finally, in section 8 are presented some main conclusions and future work.

II. Information Systems in Organizations

PMC is a large field concerned with all aspects related to manufacturing from operational decisions at the resource level to the top level related to strategic decisions. Decision support systems may involve several hierarchical levels of activities that are interconnected together from top to bottom, in support of each other. One of the oldest classifications of decision management levels was proposed by Anthony, in 1965 [19]. Some authors suggest that a manufacturing system should have three levels of planning: strategic, tactical or aggregate and operational planning. The importance of each level will vary according to the type of organization's manufacturing system.

Information Systems (IS) have become integral, on-line, and interactive tools involved in the quotidian operations and business organizations decision making.

Over the last decades, IS have changed the way of doing business, and the organization economics. Different contributions, theories and concepts, arise that support the understanding of Information Technologies changes a respective impact from economics and sociology point of view [10].

Different classifications and categories are referred in the literature, considering organizational levels, functional perspective of the organization, or the integration of functions and business processes. IS could be categorized following the level of management activities within an organization.

Considering the existence of different types of interests, specialties, and levels in an organization, different types of IS to support the needs of each level could be identified. No single system can provide all the necessary information to an organization decision support. Figure 1 illustrates the specific types of information systems that correspond to each organizational level.

In the figure an organization is divided into four levels: strategic, management, knowledge, and operational [11], which in turn are divided into functional areas such as sales and marketing, manufacturing, finance and accounting, and human resources. Information systems are built to serve these different interests and levels of the organization. In Figure 1 you can check and join six generic types of the SI [10].

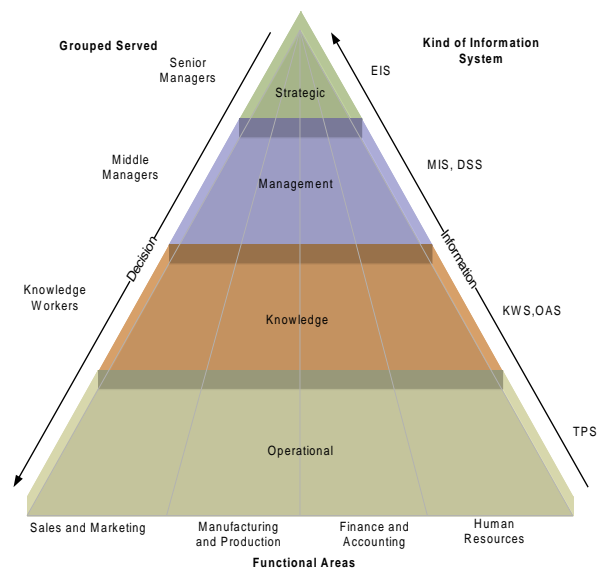


Figure 1. Type of information systems in organizations

At each level of the organization, IS support main functional business areas. Sales and marketing systems help the organization to identify potential customers to its products or services, develop products and services to accomplish customers' needs, promote and sales products and services, and provide ongoing customer support. Manufacturing and production systems deal with planning, development, and production of goods and services, and control the production flow. Finance and

accounting systems keep track the financial assets and fund flows. Human resources systems maintain employee records; track employee skills, job performance, and support its compensation and career development. The organizations typically have different kinds of IS built around different functions, organizational levels, and business processes. Some authors refer the interest on use of enterprise systems to span functional areas, with focus on executing business processes across business organization, and include all levels of management [10]. Enterprise applications support organizations in order to become more flexible and productive by coordinating their business processes more closely and integrating groups of processes to obtain efficient management of resources and customer service. Four main enterprise applications could be identified at this context: enterprise resource systems (ERP), supply chain management systems (SCM), customer relationship management systems (CRM), and knowledge management systems (KMS). Each of these enterprise applications integrates a set of functions and business processes to improve organizations performance as a whole.

Some interesting proposals of information systems have been proposed along the last decades and more recently, during the last years, namely the one put forward by [1], [6], [13], [24], and [25]. The work by Varela et al. [13] present an illustrative example to highlight the advantages of such networked-based systems for facilitating information sharing and collaboration among users globally distributed, through the use of web-based collaborative systems, which according the authors can make the difference between success and failure of industrial company and highly contribute to its competitive ability, in the context of a ubiquitous manufacturing system (UMS). Specifically, collaborative manufacturing planning and scheduling should ensure better customer service, namely through reliable and timely deliveries, as well as improved manufacturing management of available resources.

The paper by Campanella et al. [6] proposes an approach for solving a supplier selection problem, which according to the authors can be easily modeled as a multiple-criteria decision making (MCDM) problem: where businesses express their preferences with respect to suppliers, which can then be ranked and selected, including cases about multiple collaborating businesses, by planning their batches of orders together.

The contribution by Varela et al. [24] refers to an enriched network based tool for Virtual Enterprise specification and configuration. This tool intends to enable to specify a collaborative environment for dynamically enabling candidate business partners to integrate it, through a web based platform, which includes a set of functionalities for promoting interactive multi-site production network integration of business partners.

Another interesting contribution is the proposal of Varela et al. [25]. This work provides a contribution about an approach for supporting collaborative scheduling

within a Virtual Enterprise (VE) in the context of a Ubiquitous Manufacturing System (UMS). Therefore, an interactive platform based on a Peer-to-Peer (P2P) network and web services and Internet based technology for enabling a better support for scheduling problems solving is presented. Through this web platform collaboration is provided by the use of several resources put available for solving such kind of problems. Thus the main purpose of this work consists on a platform for enabling full advantage of a networked-based system for facilitating information sharing and collaboration among users globally distributed. The system proposed by the authors follows a P2P architecture to enable a more decentralized and general industrial management environment. Therefore, the authors state that such a system intends to ensure a good decision support system, which is important for the success and competitiveness of industrial companies and in their work they aim at giving a contribution for improving scheduling decision making, within a Virtual Enterprise context. Moreover, the authors refer that the scheduling data modeling and the data transferring processes are based on XML and related web technologies and decision-making is carried out through an interactive approach relying on methods signatures specification for problem instances specification and fuzzy sets for handling their intrinsic vagueness, along with user-friendly interfaces for enabling to better support manufacturing scheduling tasks.

Another interesting contribution is presented by Arrais-Castro et al. [1], which proposes an architecture and describes functionalities of a web-based system for interactive products and customer orders configuration. The proposed system can also be a valuable tool to support production and delivery. According the authors, competition in the global economy is intensifying the implementation of the mass customization paradigm intensifying a need for a substantial increase in the personalized interaction between client and producer. In such a context, according the authors, agility in the order-production-delivery cycle optimization is a key element for industrial enterprises as a means to meet requirements of this paradigm. The use of agile methodologies for this purpose requires improving processes of product specification and product data management, which under today's technology tends to be predominantly carried out with the aid of the Internet, using mostly web services. Therefore, for a company, this also requires better integration of front-office processes (interaction with the outside) and back office (including production processes). On the other hand, mass customization scenarios are characterized by large product variety dependent on product specific requirements of individual customers. Therefore, there is a need to provide the customer with tools for easy product specification, selection or configuration and web-based configurators can provide an opportunity for both, producer and customer, through an interactive process, for enabling a more

formal, faster, effective and better product and orders specification.

III. Supply Chain Integration and Operations Management

The integration of supply chain management systems has been the subject of significant debate and discussion [18]. This mainly because organizations seek to develop partnerships by considering continuously more effective links with partners, span the traditional boundaries of firms, etc. In addition, and by Meixell and Gargeya, in 2005 [16], it has been concluded that, in terms of supply chain integration, global supply chain models need to address the composite supply chain design problem by extending models to include both internal manufacturing and external supplier locations. Hence, there is a wide acceptance of the strategic importance of integrating operations with suppliers and customers in supply chains. In this context Frohlich and Westbrook, in 2001 [5] have studied three hundred of manufacturing companies in order to investigate the main implications and strategies about the customer and supplier integration. From this study, different “arc of integration” has been defined in order to represent the direction and the degree of the integration activity. From this study, it was identified that different integration strategies can be classified into five types, such as: inward, periphery, supplier, customer and outward-facing based on their degree and orientation of the integration. In addition to this, from the supply chain coordination point of view, Simatupang et al., in 2002 [20] establishes that integration will be in terms of producing the proper linkages between operational and organization activities from the supply chain members. Hence, those links will be seen in a way that they will represent the interface between supply chain nodes in order to coordinate their decision-making process and, on the other hand, as the integration of interdependent processes and information flows to support the main operational activities in the supply chain. These two dimensions, operations and coordination are meant to be support by technologies. In a fact, Information technology, and in particular the web-based ones, play a key role in furthering the goals of supply chain integration. While the most visible manifestation of the web-based applications has been identified originally in the electronic commerce as a new retail channel, it is clear evidence that this technology is having an even more profound impact on business-to-business interaction, especially in the area of supply chain integration [12]. The impact of this has been studied by Vickery et al., in 2003 [27] who examine the performance implications of an integrated supply chain strategy, with customer service performance followed by a financial performance as performance construct. From this, two major components of an integrated supply chain strategy has been identified and defined such as the integrative information technologies and the supply chain integration. Hence, a positive and direct relationship

between integrated information technologies and supply chain integration were found. Furthermore, Chandra and Kumar, in 2001 [3] establish that integration across the supply chain will be achieved through the synchronization of activities and aggregating its impact through process, function, business, and on to enterprise levels.

Danese, in 2013 [4] explores the impact of supplier integration and measures aimed at creating a fast supply network structure on buyer performance. After examining data from a sample of 186 manufacturing plants, it can be concluded that while taken singly supplier integration and fast supply network structure practices have a markedly positive effect on the performance goals considered. Moreover, a higher level of integration with buyers will lead to improve the relationship with the end-users of the products through improved customer service, lower costs, better use of information, etc. and that this should result in higher margins, market shares and profits [23]. In addition, in terms of the operations management in supply chains, Yao et al., in 2007 [29] has shown that benefits, in the form of inventory cost reductions, may be generated from integration depending upon the ratio of the order costs of the supplier to the buyer and the ratio of the carrying charges of the supplier to the buyer. Hence, through the implementation of vendor management inventory policies, the sharing of information and the coordination and integration of processes between buyers and suppliers will be an essential requirement. For this a proposed mechanism to support the integration in the supply chain will in a way that buyers share demand and inventory status formation with their suppliers, so that suppliers can take over the inventory control and purchasing function from the buyers. These mechanisms are to be supported by business oriented information technologies which are considered in the following section.

IV. Evolution of Business Support Technologies

Through the 1990s numerous companies participated in large specialized information systems that sustained complex business functionalities, data analysis and reporting with sophisticated user interfaces. Businesses financed greatly on enterprise resource planning (ERP), supply chain management (SCM), and other organizational structures. Information and knowledge distribution over customer supplier value chains and partners occurred through electronic data interchange (EDI) systems [26]. While these systems pleased significant and crucial necessities at the time of their introduction, they slowly grew to be information silos with little data sharing across systems. Even the EDI systems were specific to the interface and did not bring the flexibility needed by changing business processes. Despite the numerous shortcuts and service programs, businesses found these select information systems rapidly becoming

out-of-date and preventive. To authorize information distribution through organizational departments and information systems, a new kind of enterprise and web technology have been developed which provided a phase for integration [26].

This directed to the e-business projects comprising specific applications like Customer Relationship Management (CRM), SCM, ERP, Project Management Software (PMS), Business Intelligence (BI), legacy integration, etc. In order to control and optimize the information generation and consumption of these diverse enterprise-wide applications it turns out to be important to blend these using middleware resulting an EAI (Enterprise application integration) architecture. Information users started having interaction with diverse devices like mobile devices, smart phones, computer terminals and hardware like RFID (Radio-frequency identification) rose as original devices to collect stock movement information, etc. The need was presently felt to integrate these diverse applications running on diverse platforms and devices together in a distinctive manner. This led to the arrival of web-based principles for exchanging data using text-based format, like XML, through Internet protocols, which are commonly known as web services [19].

Businesses should use web services to discover the ups and downs of demand, driving loyalty by providing customers with active service, to create a real-time bill of materials that is created from suppliers' data, to capture and act upon fast-changing information in order to gain operational efficiencies, like reducing inventory buffers or shortening the ship-to-cash cycle [11] (Figure 2).

Vendor	Web services strategy
BEA Systems	WebLogic: BEA's platform-agnostic approach now runs Web services with support for SOAP and UDDI standards
Bowstreet	Business Web: Platform automates the creation, assembly, and publication of Web services
CapeClear Software	CapeConnect: Tools for building Web services that communicate via email for Sun and Microsoft
Grand Central Networks	Web Services Network: Provides a reliable secure B2B connection for Web services
Hewlett-Packard	Net Action: Combines HP's e-Services, Bluestone, and OpenView technologies
IBM	Websphere for Web services: Brings existing development and integration products under a single Web services banner
Microsoft	.NET: Development and integration tools like Visual Studios and BizTalk, positioned under the .NET banner
Oracle	Dynamic Services: Limited tools today but committed to XML and networked services
Sun Microsystems	Open Network Environment (ONE): Brings Sun hardware, Solaris OS, and iPlanet portal and integration products together

Figure 2. Commercial web service vendors. Source: Forrester Research, Inc.

Over the last years, manufacturers have perceived a quick fall in demand and have been left with too much inventory, excess production capacity, and frozen capital assets. While existing tools use historical data to make conventions about future demand, a firm scans respond to demand more effectively by using web services to support:

- Order fulfilment.
- Custom pricing.

- Product provisioning.
- Provide inventory alerts.
- Help small customers to buy
- Measure supplier performance.
- Publish and execute orders
- Query and consolidate shipping capacity.
- Aggregate and schedule production needs.

Web services are self-contained, self-describing and Internet-based modular applications. Web services are the new standard that allows machine-to-machine communication via the Internet using together simple protocols and interfaces. An Extensible Markup Language (XML)-based service description is important for the explanation of a web service. It also enables to share a Universal Description, Discovery and Integration (UDDI), which is a centralized service directory for its service discovery [10]. Web services are invoked as streams of services and give universal access for any kind of platform (interoperability). This interoperability amongst systems is the basis for active creation of business partnerships. Having an extensive requirement, web services are perfect for business services that need to be completely dispersed and distributed over the Internet. Consequently, web services become a seamless technical platform for allowing collaboration among partners or business items in a supply chain [10].

This study in this paper considers a supply chain that contains suppliers (Figure 3), manufactures and clients. The system is composed by an old Electronic data interchange system (EDI) by which the clients associated to the system make various orders for various periods of time. The manufacturer has to make the order by the time it was ordered, making this supply chain a make-to-order type of manufacturing process and with pull-type operation.

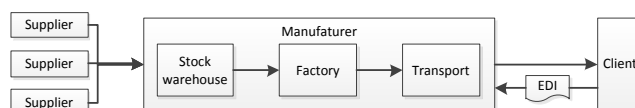


Figure 3. Make-to-Order (MTO) pull-type manufacturer schema

The arrival and subsequent spread of e-business has rapidly and completely changed the styles of transaction employed in peer-to-peer (P2P) transactions, explicitly from off-line to online modalities. E-business has succeeded existing business models, mostly as the results of the simplicity and efficacy with which we can access and explore through huge quantities of knowledge and resources on the internet [14].

As Internet dispersal and use develops rapidly worldwide, and numerous new information and communication technologies are infinitely developed based on it, administrations in the private and public sectors are trying to exploit this inclination by creating

large investments for the proposal, development, delivery and support of abundant types of e-services, such as e-business, e-banking, e-government and e-learning [30]. Due to continuous developments in Information and Communication Technologies and the fast nature of the business settings today, businesses make and deal with increasingly more data. Directors are frequently dazed with reports and information mixed out from a pack of business information systems such as Enterprise Resource Planning (ERP), scorecards, and business intelligence (BI) software that compete for the director's attention. This phenomenon is usually known as information overload. The problem is more worsened when reports are bad designed with low detail on how information is presented, which frequently divert than guide decision maker's attention. [9].

The information flow in this study is based in an old ERP system, which receives Electronic Data Interchange (EDI) orders, newer database (DB) systems for operational and business data transaction.

This paper is about a study of an automotive seat manufacturing industry in Portugal, called Coindu S.A. Coindu specializes in the manufacturing of leather and other types of materials for car seat covers. Being the top textile producer, Coindu uses an EDI data for client orders, allowing it to build to order. When an order has arrived, an internal order for build is also created; this is only possible after analyzing all information about stock availability, work time window, lead time, logistics, etc. The company's decision managers have difficulties mainly in the right time data availability and fast information support system. Using a mature system for EDI client data interchange, the system cannot follow the fast pace needed for fast enough decision support system to be implemented (Figure 4).

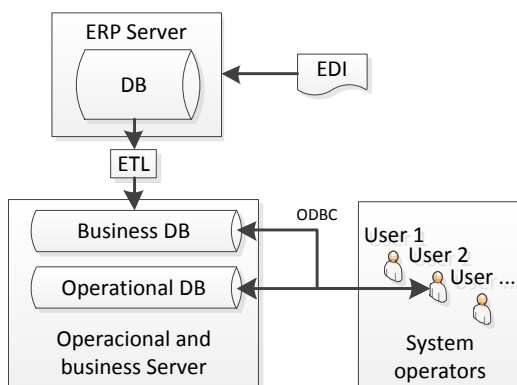


Figure 4. Information flow between users and system

The schema shown above on Figure 4 represents the mature information flow, active in the company. Being a very mature ERP system, the Extraction, Transformation and Loading (ETL) tool is slow to extract the data from the ERP DB making it an information bottleneck. Due to this fact the ETL tool will only work in low activity times such as during the night and only once. As a result, users can not

have real time data information loaded in both the business and operational DB, therefore users typically make everyday decisions lacking important information that is always arriving to the ERP DB.

Dashboards return information through visualization. Information visualization refers to the “use of interactive visual representations of abstract, nonphysical based data to amplify cognition” [22].

Visualization is efficient if the maximum volume of data is perceived in a minimum interval of time. Dashboards might offer a solution for the information overload problem by allowing an all-inclusive package for management, incorporating various ideas and applications such as strategy maps, scorecards, and BI into one solution. This study focuses in the way users can meet their data demand, in a fast way and always on time. Using web services as standard communication layer and a web server with connection to our ODETL and subsequent data stores, will permit using dashboarding methods, as a way for users to request and monitor their requests in real-time. This will allow our supply chain to be more flexible and fast which in turn will benefit and increase returns.

On the remaining sections of this paper, we will first further investigate the methodologies and technologies available in the market, as well as ERP software, web-services frameworks. Next we will present our proposed framework in more detail.

V. ERP vs Web Services

A business process is a group of connected, structured actions that produce a specific service or product for a specific customer or customers [17], as illustrated through Figure 5.

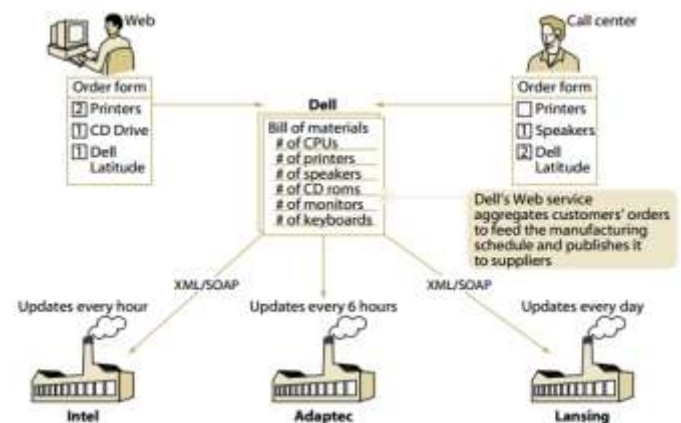


Figure 5. How Dell uses web services to publish its manufacturing schedule. Source: Forrester Research, Inc [17].

In this Internet-dominated business world, supply chain collaboration has become an essential means for partners in a chain to accomplish common goals that exceed a written contract agreement. Successful collaboration between partners helps them to achieve both strategic and operational advantages. At the operational

level, collaboration brings visibility between both upstream and downstream partners, and also reduces the costs of inventory, premium services, and production scheduling. At the strategic level, collaboration enhances customer satisfaction through focused responses and also allows partners to manage their resources through a more flexible way.

Just like in [9] we assume that changing customer demands causes high demand uncertainties and then the supply also result in uncertainties in lead-time and production capacity.

ERP system meanings have extended in range over the years. According to [21], ERP systems are computer application packages that support numerous aspects of a company's information necessities by enabling the integration of company information into a central database. Others believe an ERP system is an enterprise-wide set of forecasting, planning, and scheduling tools, which links customers and suppliers into a complete supply chain [15].

ERP systems were designed as integrated standalone software systems including materials requirements planning, accounting, order entry, distribution and shop floor control functionalities. Alongside, ERP systems began gathering other supply chain related functions, such as demand forecasting, scheduling, warehousing, capacity requirements planning and logistics. Recently, two very important tendencies regarding ERP systems are being monitored, one relates to the addition of even more functionalities, such as project management, content management, workflows, enterprise portals, customer relationship management, human resource management and knowledge management and the other is linked to the need to disintegrate large-scale ERP applications to autonomous, easily pluggable, reusable and loosely-coupled application components [15]. So, ERP systems may include autonomous parts from each other, which will operate like Lego bricks in an enterprise system in contrast to the previous closed non-modular architectures. As result, an enterprise will not have to obtain the entire enterprise software suite, but will be able to select each module even from diverse vendors and make a unique, cost-efficient and tailor-made solution [15]. Yet, these technologies and tools such as the EDI and the ERP systems often do not meet the necessities and requirements for handling construction supply chains, due to their high cost, inflexibility to modification, and absence of system extensibility [31].

Amongst the assumptions of the research, was that one big drawback of ERP systems, was the absence of Web-based modular and distinguishable ERP systems and absence of extended enterprise operation capabilities. In this setting, one drawback subcategory of the non-modularity of ERP systems is the absence of modular management of the supply chain [15].

In the context of ERP, web services offers two vital advantages: easiness of integration and cost drops through the hosted application model. Integration is a big source of

spending for enterprises due to business software system complexity. Customers and outsourcing vendors might demand contact to information delivered to internal ERP users - like order status, inventory levels, and invoice data, without having ERP client software. This is where web services affect, allowing continuous data access to the authenticated users at the right time from everywhere without the need of specific software clients. With the ease of use of web services, integration can be attained with greater reliability, security, manageability, testing and effectiveness. Web services use object-oriented technology to blend data and programming elements in web service methods that can be retrieved by diverse applications. Web services allow proprietary applications to communicate over the web. Proprietary ERP applications and web services can use integration or other tools - such as SAP's Netweaver, HP's E-Speak toolsets; IBM's Dynamic e-business (infrastructure and software); and Sun ONE all of which enable data flow and communication across miscellaneous applications. Web-services combined with ERP deliver an integrated, multi-component application software platform perfect for performing multiple business functions.

Web services authorize the company to access information effectively. As this new technology advances, more vendors support web service solutions diversified with XML technologies. After that, web service broker hubs were introduced. A broker hub uses a portal that provides an interface for users so that they can locate, evaluate, subscribe to, and manage web services. Arising amounts of business software vendors are bringing web service broker hubs, such as SAP and Oracle [7] and [8]. Microsoft with Navision is a vendor with a web service broker hub for ERP software users.

The massification of web access, in the last decade, mainly due to telecommunications and network technology that allows virtual private network (VPN), structures to connect various enterprises departments, like stores, warehouses, offices etc. Web applications use these structures as cross-platforms in terms of operation system and hardware requirements [32].

Lastly, web-based solutions are able to simply interoperate with the full supply chain entity, containing what is usually referred as Virtual Enterprise (VE) [15].

This idea can be understood through web-service methodologies such as SOA (service oriented architecture) and web-development techniques in general. These guidelines and developments can be drawn on the documentation of international enterprise software vendors like Oracle, SAP, PeopleSoft, or even in smaller ones like Exact Software Inc or Hyperion. Some vendors have developed different products in this philosophy such as the Oracle Fusion Middleware of Oracle [15].

Increasingly, companies are looking at SOA and their associated interfaces as an architectural plan and set of standards for addressing the integration requirements

intricate in making multi-enterprise collaborative applications [21].

Impact of SOA adoption on electronic supply chain performance Lim and Wen identify case studies where SOA adoption led to cost savings and increased business efficiency [26]. Many large corporations have had successful implementations of web services in their e-commerce and electronic supply chain channels. For example, Motorola estimated that adopting web services based architecture led to savings of about €100,000 to €150,000. It was estimated that General Motors would be able to reduce operating costs by €1000 per vehicle by adopting web services [31]. Thus, there is a broad agreement that SOA adoption leads to improvement in supply chain performance.

Reports, data mining, process mining tools can help managers through the vast amount of data in order to synthesize valuable information from it, this is called Business Intelligence (BI). BI is a way to use a technology to collect and effectively use information for business improvement [32].

In order to effectively implement quality management, organizations that typically want to stand by the standards of quality management systems (such as ISO). Obedience with quality standards is important, since it guarantees that a precise company's products and services are gathering precise quality criteria. To accept each specific quality standard, numerous business processes, typically of bureaucratic nature, have to be carried out in order to correspond with the standard events that the enterprise really follows [15].

VI. Technologies Descriptions

Built on top of Java, JavaFX is designed to simplify the process of creating applications that can be deployed across devices ranging from cell phones to desktops, with little or no additional work being required to move your code between these different device types. JavaFX applications are written using JavaFX Script, a new and easy-to-use language that is introduced in the second part of this chapter [2]. The core of the platform is the JavaFX runtime library, which applications can use to build user interfaces, create animations, read data from RSS (Rich Site Summary), Atom feeds, play video and audio files, among other things. After a brief discussion of the features of the runtime library, we look at the development tools that you can use to build JavaFX applications, and then we examine the options available for packing and deploying your application.

The JavaFX platform consists of a compiler, a set of runtime libraries, and some developer tools, including plug-ins for the NetBeans and Eclipse integrated development environments (IDEs) that enable to develop JavaFX applications in a highly productive environment. One strength of JavaFX is that it runs on the Java platform,

which means that an application written with JavaFX can make use of all the security and deployment features of Java and also has access to all the Java application programming interfaces (APIs) in addition to those provided by the JavaFX runtime itself.

Figure 6 shows the overall architecture of the JavaFX platform.

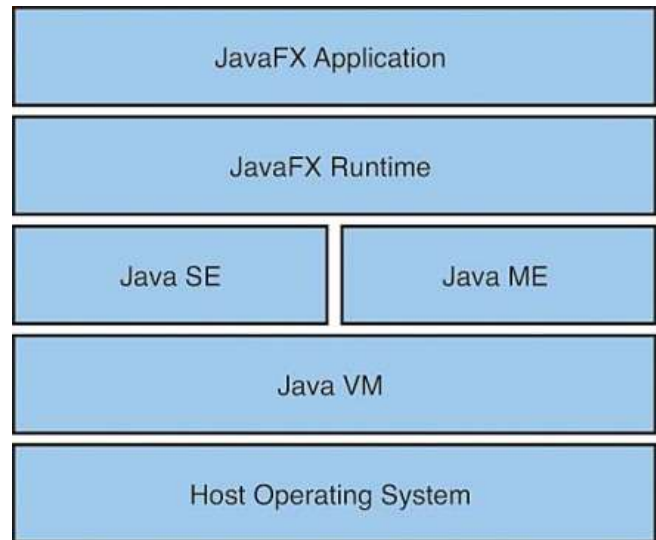


Figure 6. JavaFX platform framework

Two Java frameworks have emerged to help with building RESTfull web services [28]. It implements concepts such as resources, representation, connector, and media type for any kind of RESTfull system, including web services [28].

SOAP, initially defined as Simple Object Access Protocol, is a protocol specification for exchanging structured information in the implementation of web services in computer networks. It trusts on Extensible Markup Language (XML) as its message format and typically trusts on extra Application Layer protocols, most particularly Remote Procedure Call (RPC) and HTTP for message transmission. SOAP forms the basis layer of the web services protocol providing a rudimentary messaging framework with which abstract layers can be built on [17].

RESTfull web services have been recovering popularity, mainly with Internet companies. These also meet the W3C definition, and are often better integrated with HTTP than SOAP-based services. They do not require XML messages or WSDL (Web Service Definition Language) service-API definitions [17] (Figure 7).

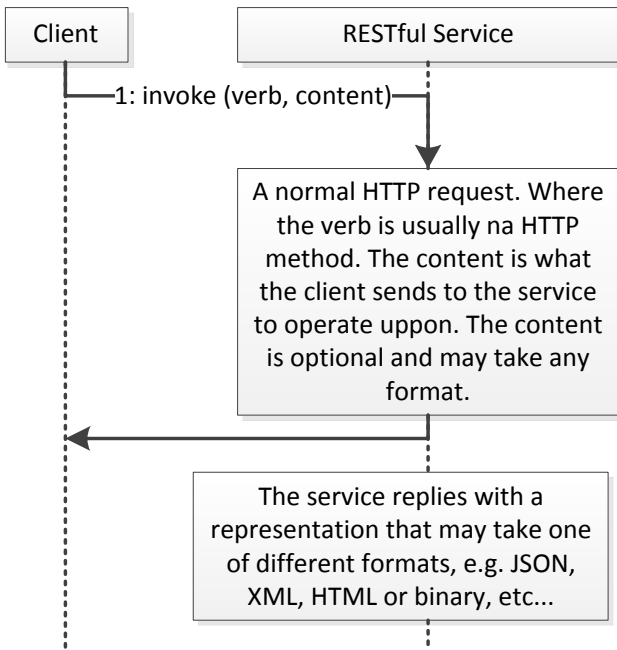


Figure 7. A typical RESTfull interaction service framework

The reply from the service could take one of different representations. XML is among those representations, but it could be any other format that makes sense to the service provider and consumer. For example if an Asynchronous JavaScript and XML (AJAX) application is what to communicate with your service it would make more sense to use JavaScript Object Notation (JSON) than XML. On the other hand, the example provided later on in this article uses raw binary format to exchange data between the client and the service to stress the fact that this format is arbitrary.

In the Restlet framework, both the client and server are components. Components communicate with each other through connectors. The most important classes in the framework are the abstract class Uniform and its concrete subclass Restlet, the subclasses of which are specialized classes such as Application, Filter, Finder, Router, and Route. Those subclasses work together to handle authentication, filtering, security, data transformation, and routing the incoming requests to the respective resources. The Resource class generates the presentation for the client.

JSR-311 is a specification from Sun Microsystems that defines a set of Java APIs for the development of RESTfull Web services. Jersey is the reference implementation for JSR-311. JSR-311 provides a set of annotations with associated classes and interfaces that can be used to expose Java objects as Web resources.

The specification assumes HTTP is the underlying network protocol. It provides clear mappings between the URI and corresponding resource classes, and mappings between HTTP methods with the methods in Java objects, by using annotations. The API supports a wide range of HTTP entity content types including HTML, XML, JSON,

GIF, JPG, and so on. It will also provide the needed plug-in ability to allow additional types to be added by an application in a standard manner.

VII. Proposed Framework

What we propose in our framework is a way to update in near real time the information required for a user. To do this our framework has to be able to be always updating, even during day time and also to be able to update specific tables requested from users. With this in mind, a different type of ETL tool was formulated and improved, by which it would be continuously and slowly updating the database and would have the ability to update on demand certain DB tables from our Data Warehouse (DW). We call this new ETL as, On Demand ETL (ODETL), as expressed on Figure 8.

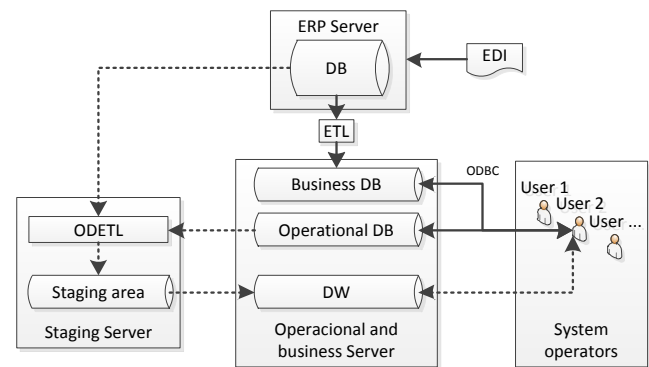


Figure 8. Proposed framework with new DW and ETL tool

By using web services, we were able to create a service that would permit a user request an update and replying the expected time and position until update is completed. To show this information in an ordered manner, a monitoring dashboard was created for easy and comprehensible information.

As we said before, this framework tries to facilitate the updating of specific tables in an old ERP system, therefore increasing its agility and flexibility. The Figure 9 intends to schematize the global framework with all the system components.

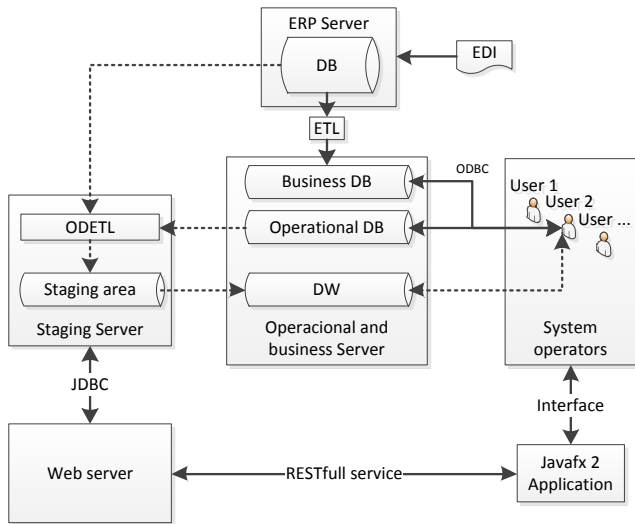


Figure 9. Global view of the proposed framework

Figure 9 shows automated clients, which include Java and scripts of various languages Ajax, Flash, JavaFX, GWT, blogs, and wikis that run inside the browser and act as RESTfull web service consumers, which also belong to this group because they act in an automated fashion on behalf of the user. Automated web service clients send HTTP requests to the Resource Request Handler in the web tier. The stateless requests from the client contain the method information in the header, namely POST, GET, PUT, and DELETE, which will be mapped to corresponding operations of the resources in the Resource Request Handler. Each request contains all the necessary information including credentials for the Resource Request Handler to process the request. Moreover, a detailed diagram of the proposed multi-tiered web application environment is also presented on Figure 10.

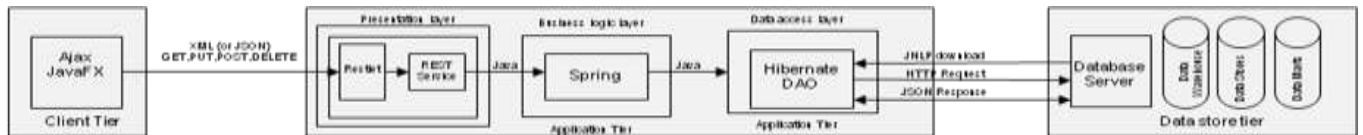


Figure 10. Diagram of the proposed multi-tiered web application environment

I. Conclusions and Future Work

The proposed framework brings a lot of indirect advantages, due to its main advantage, which in this case is the speed at obtaining valuable data at the right time. Knowing that changing hardware systems is typically very costly, the notion of small tweaks to the same old system might bring almost the same efficiency as the newer one but at a fraction of its cost. Making use of the existing hardware and software, we tried to super charge the existing framework in order to fully advantage the different types of data systems. The supported issue here is the availability of data at the right time for supporting manufacturing decision making along the supply chain. This increase in data speed retrieval will influence almost every department in the supply chain by speeding up their decision making capabilities. Making use of a different methodology for data retrieval, web services intermediate the communication between the user and the actual system in a much automated way. The proposed system might not be the most effective, but it is by far the most efficient for the present system.

Not being the only supply chain with this type of old system, we hope that our system might give another insight or way of achieving maximum performance from existing systems, just like this one, making use of the already available hardware and software, web services and open source software.

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